



A World-Class Investment in Food Security

Corporate Presentation

Winter 2023

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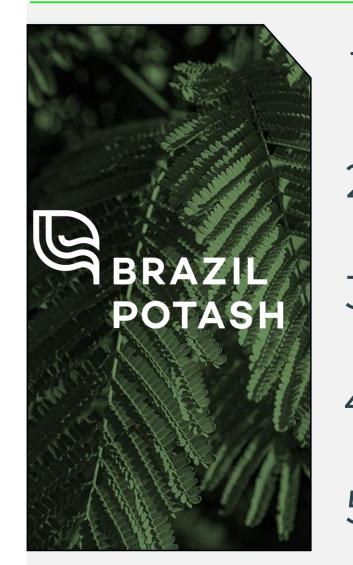
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An Asset of Global Food Security Significance Located in Brazil



Strong fundamentals for potash global market

- Long-term demand driven by population growth, increasing caloric consumption, finite amount of land, and nutrient depletion in soils
- Concentrated supply-side with strong price support and upside potential due to Russia/Belarus issues

Brazil is a potash import-dependent market with enormous growing demand

- Brazil is the largest net exporter of agricultural products & food¹
- Brazil has the largest amount of arable land, freshwater and exports >\$110 billion² per year of agricultural goods
- Strong government support to realize project evidenced by release of Brazil's National Fertilizer Plan

Unique multi-generational investment opportunity in food security

- Plan to produce 2.2 million tonnes/year for 23 years³ based on exploration of only 5% of the potential resource
- Lowest cost position of this essential element due to ore body proximity to Brazilian farmers
- Near construction-ready with feasibility study, environmental impact assessment, & several permits completed

Management and sponsors with proven track record

- Experienced results-oriented management team to deliver project former Nutrien, Rio Tinto, Vale, Shell
- Experienced natural-resource focused investor base
- Local relationships with some of the largest domestic Brazilian agribusinesses

Leading Environmental, Social & Governance (ESG) Profile

- ~79% Lower Scope 1 (plant) & 2 (energy) Greenhouse Gas (GHG) emissions as compared to potash from Canada
- One of the first companies in Brazil to conduct Indigenous consultations according to ILO 169
 - Obtained MSCI ESG rating of "A" which is top quartile



Highlights by The Numbers

	2 nd Largest Consumer	Import Dependent	Supply Security
Brazil Market	~20% of global consumption stems from Brazil	>95% of Brazil's potash demand is imported	102 Days Reduction in delivery time to Brazil farms
	Production at Scale	Low Cost	Low Capital Intensity ²
Operation	~2.2 Mt/year¹ ~17% of Brazil demand	1st Quartile Delivered cost	~\$1,000/t³ Based on after-tax CAPEX of \$2.5B
	EBITDA	Peer Valuation	EBITDA Margin
Financial Highlights	~US\$1B Based on mid-cycle prices ⁴	~8.2x Average producer EV/EBITDA multiple	>75% EBITDA margin over life of project

Sources: CRU, Management Estimates, Technical Report by Ercosplan; Notes: (1) Mt = Million Tonnes (2) Capital Intensity represents total CAPEX investment divided by annual production capacity (3) T = tonne (4) Based on ong-term price and netback forecast from CRU estimates as at August 2022 provided in Real US\$ 2021 Values for calendar years 2029 to 2051 with CRU price outlook held constant after 2046, prices adjusted for inflation based on variation of American PPI between July 2021 & July 2022 which was 5.8%



Strong Management in Sustainability: Track Record



Environmental

Significant Emissions Savings Support Brazil Decarbonization Brazil Potash is predominantly using electricity ~77% generated by renewables

Reforestation Established seed nursery for reforestation intending to plant **+1M trees**

Scientific Partnership

Partnership with **Universities** for the Trans-Amazon Drilling Project²



Social

Vaccination Support +9,000 vaccinated people in remote regions & +5,000 indigenous benefited

Food Support +2,300 food and hygiene baskets for socially vulnerable families

Community Support Project infrastructure puts **residents on the national electricity grid**



~79% Lower Scope 1 (plant) & 2 (energy) GHG emissions¹ vs. international producers **Energy GHG Emissions Avoided**³ 1,060,000 t CO₂e / yr Avoided journeys **Transportation GHG Emissions Avoided**⁴ 186,000 t CO₂e / yr

Avoided Emissions from

Displaced Imports

Source: Company; Note: (1) Verified by EY (2) The Trans-Amazonian Drilling Project aims to investigate the geological evolution of the Amazon region and the impact of this history on biotic evolution at regional and global scales (3) Producing 2.2 MT Potash/yr with a 2,147,851 MWh energy consumption in Saskatchewan would generate 1,331,668 tCO₂ /yr based on 2020 Saskatchewan Emissions Factor while in Brazil would be only 271,488 tCO₂ / yr based on 2021 Brazil Emissions Factor (4) Calculated based on equivalent of 2.2 Mtpa of KCI imports arriving in Port of Paranagua



Potash Fundamentals: A key commodity to sustain the future

- Potash 101: An essential nutrient with the lowest environmental footprint
- Demand Drivers: Crop area & yields need to rise, increasing the need for potash
- Global Supply & Demand: A large, growing and structurally attractive market
- Supply Growth Profile: Majority from Russia & Belarus

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There Are 3 Primary Nutrients: Potash Is The Most Sustainable

Agronomic Benefits:

Nitrogen (N)

 Essential to formation of protein, the most consumed nutrient

Phosphorus (P)

 Promotes photosynthesis and improves ability for plant to use and store energy

Potassium (K)

 Strengthens plants' ability to resist disease, increases crop yield and overall quality Potash is the name for minerals that help provide potassium for plant growth



90-95% of Potash is used as fertilizer to improve crop resiliency and root strength



Production

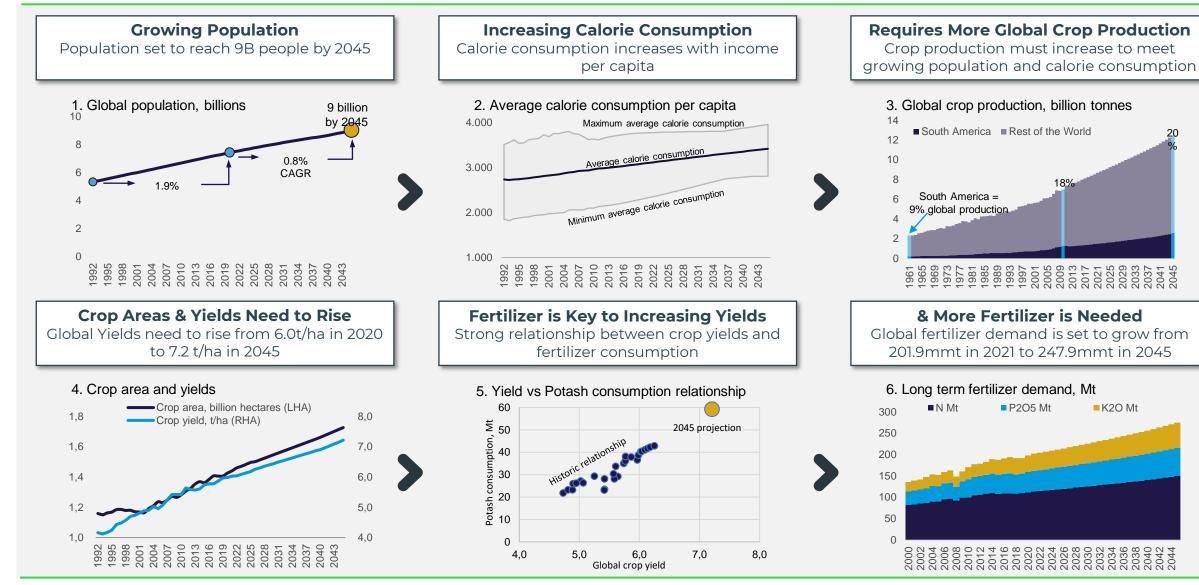
Consumption

Potash has the lowest environmental footprint of all primary nutrients

	Nitrogen	Phosphate	Potash ² √
Scope 1 & 2 Emissions			
Water Consumption			
Farm-level CO ₂ e ¹ Release			
Risk to Waterways			

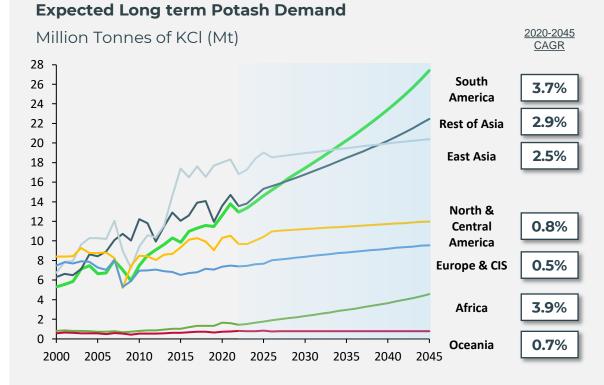


Crop Area & Yields Need to Rise Increasing The Need for Potash



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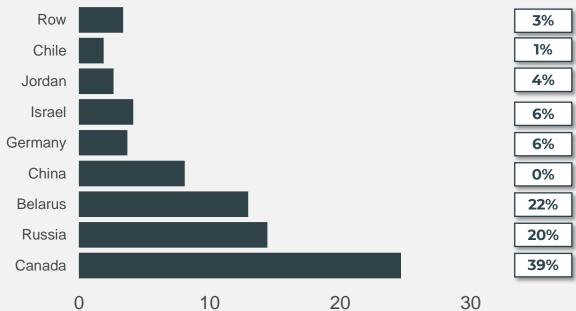
Potash Is A Large, Growing Market With A Concentrated Supply Side



South America one of largest potash growth regions

- Brazil is responsible for majority of South American consumption
- Global demand projected to grow at ~1.7% CAGR³ with the bulk coming from S. America with projected ~3.7% CAGR³
- Supply has generally grown at a similar 'lumpy' rate, leaving periods of time when the market is short

Global Potash Supply Profile Million Tonnes (Mt)



Over 40% of world's current potash supply in jeopardy

- Supply is highly concentrated between 3 nations
- Together, Russia and Belarus account for the largest portion of exports, globally
- Punitive Western sanctions will affect trade-flows for an unknown duration of time, boosting operating rates

% of Global

KCI Exports

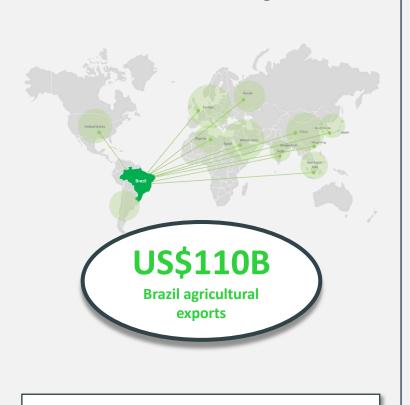
Zoom-In on Brazil: The #1 Global Potash Importer

- Brazil is the largest global importer of potash with nearly no domestic production
- Brazil's economy is heavily reliant on agri-business & the world is heavily reliant on Brazil
- Pricing: Brazil Is one of the most valuable markets for potash producers
- Brazil is in a state of emergency and has introduced national measures to secure agricultural inputs

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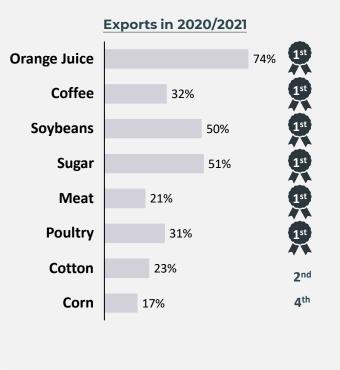


The World Is Heavily Reliant on Brazil for Agricultural Production



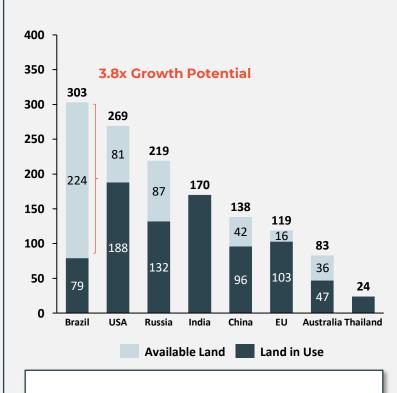
World is Reliant on Brazil Agriculture

Brazil is the #1 net exporter¹ in the world with >25% of GDP generated by the agriculture sector **Brazil Produces Daily Consumables**



...an agricultural powerhouse and integral part of global food supply...

Availability of Arable Land Hectares (Millions)

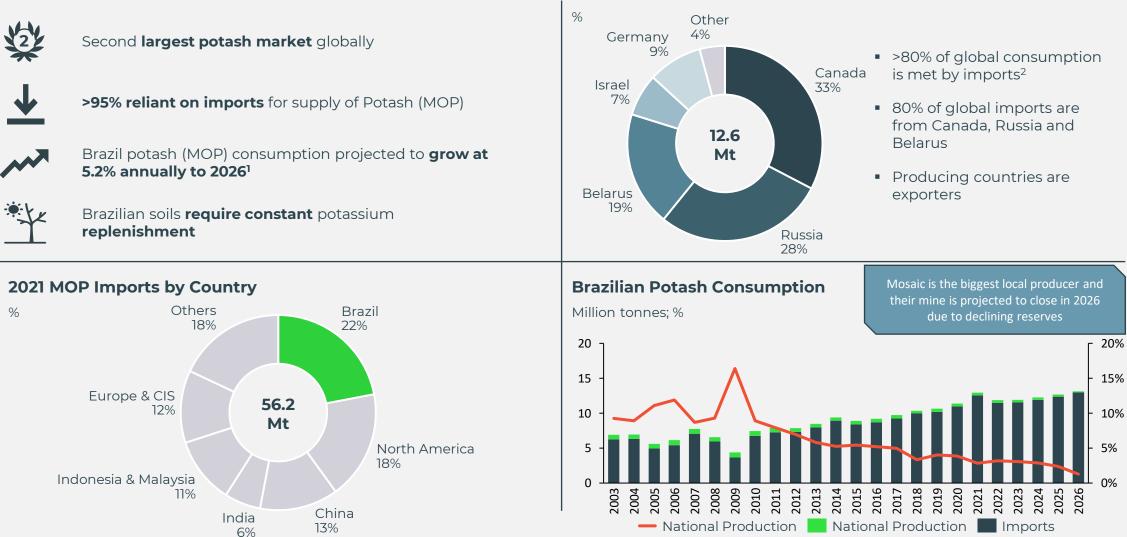


...and Brazil has abundant arable land, fresh water and ideal climate to grow crops to feed the world



Brazil Is The Largest Global Importer of Potash

Highlights



Brazilian MOP Imports by Source (2021)

12

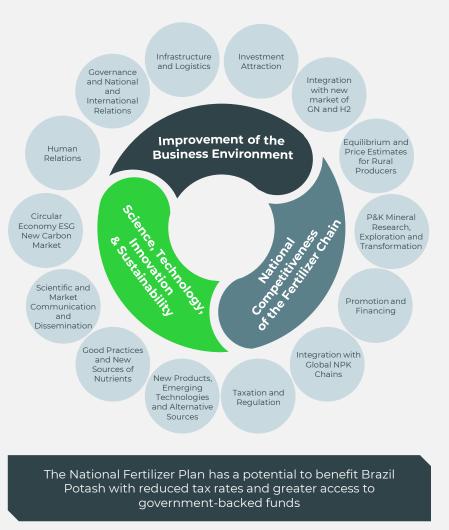
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POTASH

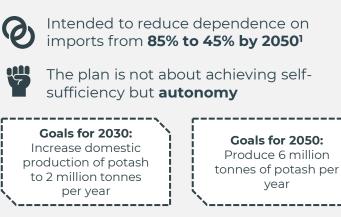
Brazil is Vulnerable: National Fertilizer Plan Launched March 2022



Brazil's former Minister of Agriculture in Ottawa, speaking at the welcome reception hosted by Brazil Potash Corp

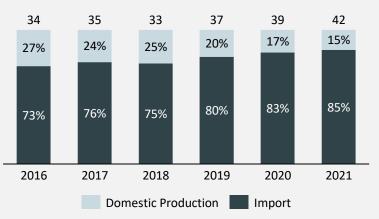


National Fertilizer Plan - Highlights



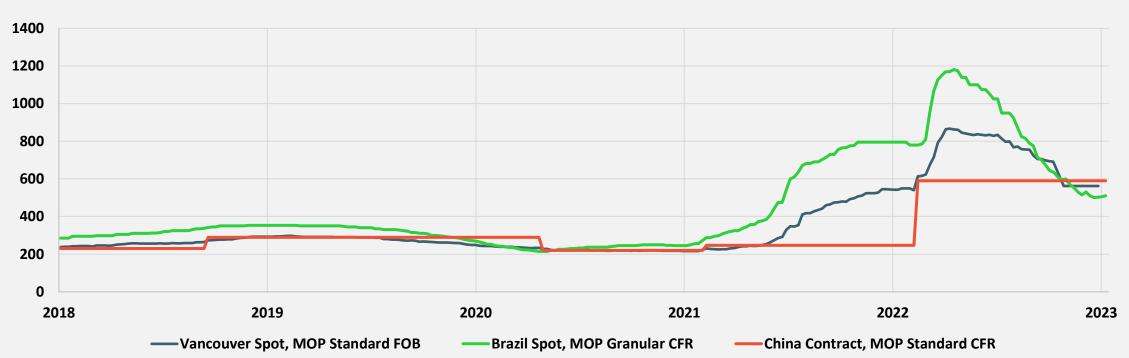
Total fertilizer imports and domestic production breakdown

Million tonnes; %





Brazil is Perhaps The Most Valuable Market



Benchmark Prices, USD/tonne

Brazil is a spot market and key global benchmark

- Brazil is a fragmented market where product is typically sold on short term contract (<1 month) vs. other markets such as China, where there are only five state-approved buyers who negotiate an annual contract
- Strong crop prices and conflict in Ukraine have led to the highest global capacity utilization since 2005, with little incremental near-term capacity available
- Brazil should remain tight as supply from Belarus unavailable; and potentially constrained Russian supply



Brazil Potash has a strategic asset with defensible cost advantage

- Well advanced project to near construction-ready state
- Experienced management team backed by prominent local shareholders
- Leading potash producers are rewarded with >8x EBITDA multiples

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Sustainable Potash Project with Attractive Financial Returns



Project well advanced to near construction ready state

- >US\$230M raised to date for project development
- Feasibility study and environmental & social impact assessments completed
- Majority of the permits in-hand and land mostly purchased



Multi-generational scale & option for future growth

- 23 years of reserves¹ based on drilling only 5% of the potential basin
- Shorter inland distances to key fertilizer customers
- Local relationship with largest diversified Brazil agri-company



Substantial & sustainable cost advantage

- Lowest all-in delivered cost to Brazil growers
- Import dependence supports structurally higher margins
- In-market position enables margin resilience through-the-cycle



Opportunity for sustainability leadership and innovation

- Local potash supply results in ~1.3mt avoided CO2e
- Plan to sell a portion of production at subsidized rates in exchange for farmer commitment to not burn the Amazon jungle
- Domestic source of potash helps ensure food security

Project By The Numbers			
Estimated Reserve Project Life ⁽¹⁾	23 Years		
Potash (KCL) Annual Nameplate Production	~2.2 Mt		
Projected Capital Investment to Achieve Full Production ⁽²⁾ :			
Pre-Tax	~US \$2.3 Billion		
After-Tax	~US \$2.5 Billion		
After-Tax Capital Intensity	US \$1,021 / tonne per annum		
Projected Financials			
Revenue			
Potash Long-Term CFR Brazil Benchmark Price Forecast ⁽³⁾	~ US \$506 / tonne		
Brazil Potash Estimated Realized Price (FOB Port)	~ US \$543 / tonne		
OPEX			
FOB Port At Full Run Rate	~US\$87 / tonne		
Income			
Run-Rate EBITDA ⁽⁴⁾	~ US \$1 Billion		

Source: Technical Report completed by Ercosplan; Notes: (1) Potential to increase to 34 years pending Federal Congressional Approval given additional resource would be on indigenous lands (2) Initial Capex Only (3) Long-term price and netback forecast based on CRU estimates as at August 2022 provided in Real US\$ 2021 Values for calendar years 2029 to 2051 with CRU price outlook held constant after 2046, prices adjusted for inflation based on variation of American PPI between July 2021 & July 2022 which was 5.8% (4) Based on run-rate production from project years 4 to 20



Construction on Cattle Land Minimizes Impacted Trees





Experienced Management Team and Sophisticated Shareholder Base

Select Executive Team Members



Matt Simpson, CEO & Director

Former General Manager Mine at Rio Tinto's of Canada managing over \$300M/y spend, all operations, maintenance and technical people to safely move >70 Mtpa
 Worked for Hatch, designing and constructing metallurgical refineries globally



Adriano Espeschit, President

- Worked for Vale, BHP Billiton in Australia, and Shell Canada with Fort McKay First Nation in Alberta
- Implemented Sossego Copper Mine in Pará State and Santa Rita Nickel Mine in Bahia State with Mirabela Nickel



Lúcio Rabello¹, Head of Environment & Licensing

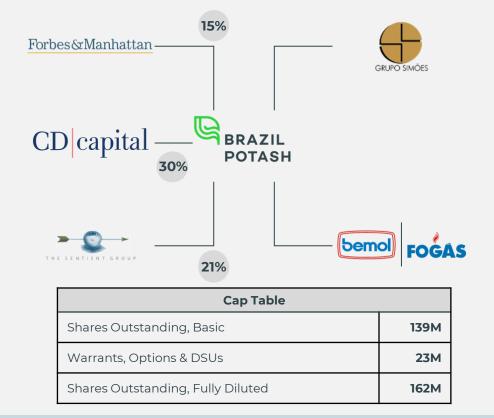
More than 20 years experience in licensing in Amazon State
 Former president of the Environmental Agency



Craig Marchuk², Corporate Development

 Formerly worked on numerous large-scale, cross-border transactions covering mining, agricultural inputs, clean energy and specialty chemicals with some of the world's largest fertilizer companies

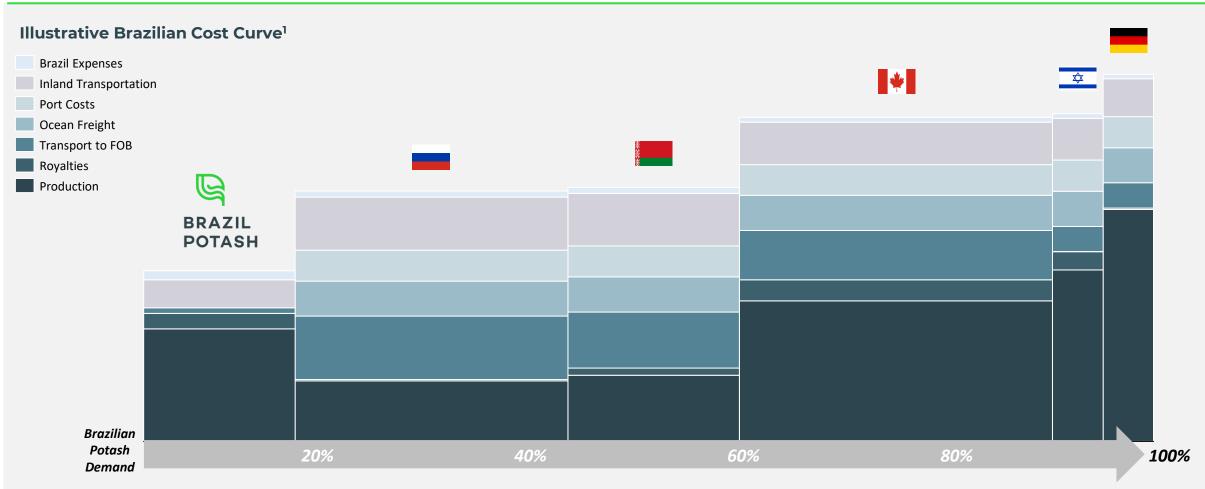
Shareholder Base



Management team with previous experience across major commodity companies:



Strategic Value: Delivered Cost Advantage



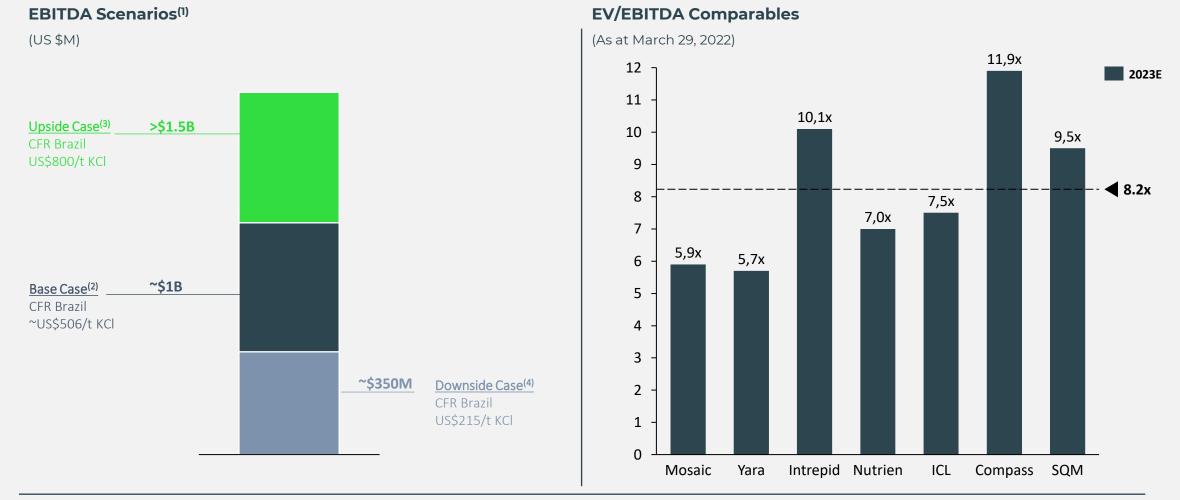
Autazes anticipated to have the most competitive tonnes to market and significant market share of ~17%

Delivered cost to the grower is estimated to be more competitive than the next most competitive tonne and more competitive than marginal cost

Source: CRU, Brazil Potash, Integer; Notes: (1) Represents illustrative Rondonopolis delivered MOP costs for MOP arriving in port of Paranaguá and going to Rondonopolis, based on forecast 2027 costs and percentages applied, volumes interpolated from 2017 port data.



Leading Potash Producers Are Rewarded with >8x EBITDA Multiples



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Source: Management Estimates, Bloomberg; Notes: (1) Illustrative EBITDA figures in Real USD\$2022 terms based off run-rate production, inflation factor of 5.8% applied from 2021 to 2022, terminal outlook held constant after 2046 (2) Base Case US\$513/t Long-term price and netback forecast based on CRU estimates as at August 2022 provided in Real US\$ 2021 Values for calendar years 2029 to 2051 with CRU price outlook held constant after 2046, prices adjusted for inflation based on variation of American PPI between July 2021 & July 2022 which was 5.8% (3) Upside Case based on recent market prices of US\$800/t CFR Brazil KCI prices at full run-rate production (4) Downside Case based on using 10-year low CFR Brazil KCI price at full run-rate production



Enabling Supply Security with Shorter Supply Chain

A shorter supply chain means shorter delivery times

The total transit time¹ when purchased from Brazil Potash could be **20x shorter**



Source: Integer Research (Sep, 2018); Agroconsult (2016); Notes: (1) Sea freight US\$25/ tonne + port & handling expenses of US\$33/ tonne; (2) Freight costs US\$89/ tonne from Paranaguá port to Rondonópolis; (3) Average time from a potash purchase by Brazilian consumers to receiving it on their property



Enabling Supply Security by Being Closer to The Customer

Brazil Potash typically has a more efficient and shorter inland path to customers than importers

Autazes is located only 8km from the Madeira River enabling efficient and reliable transportation to trucks that take product inland to key agricultural regions

Brazil State K₂0 demand, 2020 MOP Imports by Port (2020), Thousand Tonnes Vila do Conde Santarem Itaqui 906 50 Recife (41) Maceio (522) Aratu (702) Vitoria 2,490 Santos 3.209 Paranaguá 296) Sao Francisco 160 Porto Alegre 1,589) Rio Grande

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- Brazil is over 95% reliant on imports for supply of MOP
- Over 70% of imports enter via southern state ports. Paranagua receives highest volumes of MOP each year - over 3.2Mt in 2020
- Most imported MOP delivered from ports to blending facilities by truck. Northern ports increasingly barging product down Amazon tributary
- Only domestic producer is owned by Mosaic and expected to run out of reserves in 2026 upon which Brazil becomes 100% important dependent
- Distribution to all customers via waterways and highways

Autazes Project Detail: Milestone Schedule

Key Permits to Start of Operation	Current Status		
Preliminary License (LP)	Installation License (LI)	Operational License (LO) ²	
Obtained	O In Progress	Future	
 Location, social and environmental approval of the project Awarded by IPAAM¹ Requirements to be fulfilled in the project Permits Completed To Date 	 Provides authorization to initiate construction Obtain by: (i) fulfillment of LP conditions; (ii) approval of the mine development plan (PAE); (iii) and approval of the Basic Environmental Plan (PBA) 76 of required 78 items approved and 77th item being Indigenous Consultation Study submitted Q4 2022 	 Grant of Mining Concession by Mining and Energy Ministry Requires inspection of constructed mine and plant to ensure compliance with codes 	
✓ Preliminary License (IPAAM / AM) - completed	C	Purchase of building land – key purchases completed	
 Installation License (IPAAM / AM) – mid 2022 Archaeological Studies Authorization (IPHAN) - completed Archaeological Site Delimitation Authorization (IPHAN) - completed 	 ✓ Mining Decree (ANM) – upon receipt of Installation License 	Port Authorization (Navy) – upon receipt of Installation License Port Membership Agreement (ANTAQ) – upon receipt of Installation License	



Brazil Potash is a Compelling Investment Opportunity

Food Security

Brazil is the largest net exporter of food¹, has the world's largest amount of land & freshwater

A **domestic, in-market source** of potash helps secure agricultural output and mitigate risk of global food and supply shocks

Economics

Brazil Potash will be the world's **lowest-cost producer of potash to Brazil** because of the strategic incountry location

ESG

There are countless **local, national and global benefits** to society and the environment that arise from development of Autazes

Avoidance of unnecessary transportation emissions & connecting cities to the ~77% hydroelectric grid² are just two of these

Recent geopolitical events have highlighted the need for Potash supply security

Brazil Potash Corp can be a key part of the Solution

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Thank You

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